

OXFORD CAMBRIDGE AND RSA EXAMINATIONS

10331 LEVEL 4 CERTIFICATE IN MANAGEMENT CONSULTING

UNIT 5 BUSINESS ENVIRONMENT, STRUCTURE AND GOVERNANCE

MONDAY 16 JUNE 2014 1.30 PM

INSTRUCTIONS TO CANDIDATES

Fill in all the boxes below. Use CAPITAL LETTERS.

CENTRE DETAILS

CEITITE DE ITALE						
Centre Number	Centre Name					
COMPUTER REF	6 1 4 1 0 3 3 1					

COMPUTER REF

CANDIDATE DETAILS										
Surname or Family Name	Initials of Other Forenames		ı	DAT	E OF	F BII	RTH			
			D	D	M	M	Υ	Υ	Υ	Υ

- Do **NOT** open the booklet until told to do so by the invigilator.
- Answer ALL questions.
- Write your answers in the spaces provided on the question paper.
- Additional paper may be used if necessary but you must clearly show your candidate number, centre number and question number(s).
- Use black ink.

INFORMATION FOR CANDIDATES

The number of marks is given in brackets at the end of each question or part question.

The total number of marks for this paper is 50.

FOR EXAMINERS' USE ONLY							
1	7						
2	8						
3	9						
4	10						
5	11						
6							
TO	TOTAL =						

TIME: 1 HOUR

H057 JUN14 Ofqual Unit Reference Number: M/602/5067

Answer **all** questions.

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	(1 m
Ex bu	plain how power differentials between stakeholder groups may impact on the way siness manages stakeholder conflict.
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			(8 marks
3	a)	What is meant by the term 'public sector organisation'?	
			/4 a ul
			(1 mark
	b)	Describe the procurement function within a public sector organisation.	
			(3 marks

	(6	6 m
In the	e context of incorporation, what is meant by the term 'separation between ership and control'?	

1\		
1)		
		/4
2)		(1 mark)
		(1 mark
Orga	anisations operate at strategic, tactical and operational levels.	
Wha	t is meant by the term 'tactical level'?	
		
		(1 mark)
		(1 mark)
	tify three benefits to a company which operates in the financial sector of grating risk committees into its corporate structure.	(1 mark)
		(1 mark)
integ	grating risk committees into its corporate structure.	(1 mark)
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integ	grating risk committees into its corporate structure.	(1 mark)
integ 1) 2)	grating risk committees into its corporate structure.	(1 mark)

9	Expla	ain three positive influences the EU (European Union) has on UK busine	sses.
	1)		
			(2 marks)
	2)		
		· 	
			(2 marks)
	3)		
			(2 marks)

esponsibilities.	

xplain hov	v employee-driven changes in employee work patterns may affect a
usiness.	

(10 marks)

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