

OXFORD CAMBRIDGE AND RSA EXAMINATIONS

LEVEL 4 CERTIFICATE IN MANAGEMENT CONSULTING 10331

UNIT 1 UNDERSTANDING INDUSTRY SECTORS AND THE DRIVERS WHICH IMPACT THEM

	MONDAY 19	JANUARY 2015	9.30 AM	TIME: 1 HOUR
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INSTRUCTIONS TO CANDIDATES

Fill in all the boxes below. Use CAPITAL LETTERS.

CENTRE DETAILS

CENTRE DETAILS			
Centre Number	Centre Name		
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COMPUTER REF	1 1 5 1 0 3 3 1		
CANDIDATE DETAILS			
Surname or Family	First Name	Initials of Other	DATE OF BIRTH
Name		Forenames	DATE OF BIRTH

- Do **NOT** open the booklet until told to do so by the invigilator.
- Answer **ALL** questions.
- Write your answers in the spaces provided on the question paper.
- Additional paper may be used if necessary but you must clearly show your candidate number, centre number and question number(s).
- Use black ink.

INFORMATION FOR CANDIDATES

The number of marks is given in brackets at the end of each question or part question.

The total number of marks for this paper is 50.

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Ofqual Unit Reference Number: K/504/1287 H052 JAN15

Section A

Answer **all** questions in this Section.

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nalyse two business drivers which clients in third sector organisation on sider when making strategic decisions.	ns need to
	
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Evaluate likely benefits to the manufacturer of hiringuses a multi-functional approach.	g a management consultant wh
uses a muiti-functional approach.	
	

Section B

Answer **all** questions in this Section.

All of the questions in Section B should be answered in relation to a management consulting client of your choice. You are advised to read through all of the questions in Section B before deciding on your choice of client.

Nature o	f client's k	ousiness:		
Sector:	Private	Public	Third	(Please circle as appropriate)
	plain how the nt's organi			narket in which your client operates affects your
				(4 marks)

ssess the appropriateness of using a reflective approach to management consultithen working for your client.				

Explain two ways in which the procedure(s) used to a cour client's business might affect the organisation's for	ppoint senior management in uture success.
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	(6 marks

valuate whether cost	Toddollor to the greatest of	hallenge currently facing your clie

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