

OXFORD CAMBRIDGE AND RSA EXAMINATIONS

LEVEL 4 CERTIFICATE IN MANAGEMENT CONSULTING 10331

UNIT 1 UNDERSTANDING INDUSTRY SECTORS AND THE DRIVERS WHICH IMPACT THEM

MONDAY 18 J	ANUARY 2016	9.30 AM	TIME: 1 HOUR

INSTRUCTIONS TO CANDIDATES

Fill in all the boxes below. Use CAPITAL LETTERS

CENTRE DETAILS

021111112 32 17 1120			
Centre Number	Centre Name		
COMPUTER REF	1 1 6 1 0 3 3 1		
CANDIDATE DETAILS			
Surname or Family	First Name	Initials of Other	DATE OF BIRTH
Nome		Готополо	DATE OF DIKTH

Forenames

- Do not open the booklet until told to do so by the invigilator.
- Answer ALL questions.
- Write your answers in the spaces provided on the question paper.
- Additional paper may be used if necessary but you must clearly show your candidate number, centre number and question number(s).
- Use black ink.

Name

INFORMATION FOR CANDIDATES

The number of marks is given in brackets at the end of each question or part question.

The total number of marks for this paper is 50

FOR EXAMIN	IERS' USE ONLY	
1	6	
2	7	
3	8	
4	9	
5		
TOTAL =		

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Ofqual Qualification Reference Number: K/504/1287 H052 JAN16

Section A

Answer **all** questions in this Section.

In the contex following terr	t of organisational management, state what is meant by each of the ns:
authori	y
• autono	my
• accoun	tability

3	A national pharmaceutical chain has hired a management consultant to analyse its financial performance.	
	Explain two benefits to the management consultant of being hired by this client.	
	1	
		[3]
	2	
		[3]

	nalyse two business drivers which clients in private sector organisations need to onsider when making operational decisions.	
1		_
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to assist with str	ategic development.		

Section B

Answer **all** questions in this Section.

All of the questions in Section B should be answered in relation to a management consulting client of your choice. You are advised to read through all of the questions in Section B before deciding on your choice of client.

Natu	re of client's	s busines	s:	
Sect	or: Private	Public	Third	(Please circle as appropriate)
6	Explain how	your clie	nt's organi	isational structure impacts on its operations.
				[4]

mot approach to the	consulting engage	omont.	

plain how the nature of the competition in the market in which your client operates ects your client's business strategy.				
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